





# A New Approach is Needed to Support Weapon Systems

### Conceptual Approach ...

- Institute the Commercial Acquisition Reform
- Revise Our Systems Engineering Process to Include Open Systems Approaches
- Measure and Monitor Weapon System Support
- Evolve the Weapon System Product, Continuously
  - ✓ Move From the Traditional Service Life Cycle Model to a Cyclic, Constant Cost Model for Major Weapon Systems

### The Goal ...

- Reduce Total Cost of Ownership
  - ✓ Maintain Production Cost (~\$20M) at Significantly Lower Production Rates (24 AC/mth to 4-8 AC/mth)
- Lower Support Cost, At Higher Levels of Performance
  - ✓ Measure the Process... (20% Added Savings)
  - ✓ Software Support (50% reduction since 1993, another 50% by 2000)



## **Commercial Acquisition:**

Our Way of Doing Business



**Evidence ... Commercial Practices** 

- "24-Month" Production Aircraft
- \$10M Savings on Current Contracts
- \$10M Savings on Future Contracts

- AS 9000 Recognized March 1998
  - ✓ Basic 20 ISO 9001 Elements and an Additional 30 Requirements Unique to Aerospace Manufacturing
- ISO 9001 Certified 1996
  - √ 1st Major Aircraft Manufacturer and Aerospace Company
  - ✓ LMTAS Now Using ISO 9001 in lieu of Military Quality Standards
  - ✓ British Standards Institution (BSI) audits LMTAS continuously for ISO 9001
- Commercial-Based Practices and Standards Are Applied for All Future Aircraft Programs and Projects
- Current Commercial Acquisitions:
   Production F-16, KTX-2, F-2, JSF

... An Important Part of Our Commitment to be a Reliable,
Affordable Supplier of Advanced Fighter Aircraft



## **Open Systems:**

### How We Are Doing Business

- Insulates Product from Parts Obsolescence
  - ✓ Hardware Independence
  - **✓** Software Portable
- Reduces Test and Integration Time Significantly (Goal 1/3 Reduction)
  - ✓ Encapsulate the Software Change
  - ✓ Virtual Development Environment
  - ✓ Modular, Open System Interface Stds
- Provides Capability Modularity
  - ✓ Adaptable to Any Product Line
  - ✓ Easily Add/Delete for FMS Sales
  - ✓ Product Isolation for Secure Projects
- Disciplines the SE Process
  - **✓** Building Codes (Technical Architecture)
  - ✓ Open System Standards and Practices



### **Evidence ... Commercial Standards**

- F-16 Block 60 Network (ATM)
- Commercial Core (F-16, KTX-2)
- Commercial Practices (ISO 9001)
- Paperless Contracting (Joint Management Council - Pilot Site)

"Today's Environment Demands That We Closely Scrutinize the Way We Operate and Make Changes..."

Kathy Eppers, Director of Acquisition Reform Initiatives, LMTAS



# Why Move to Commercial?

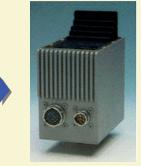
...To Lower the Cost of Military Avionics, the Military Must Shift from a Developer to a "Consumer" of Electronic Products...



Three-Level
Maintenance
1980s



Modular SEM E
Two-Level
Maintenance
1990s



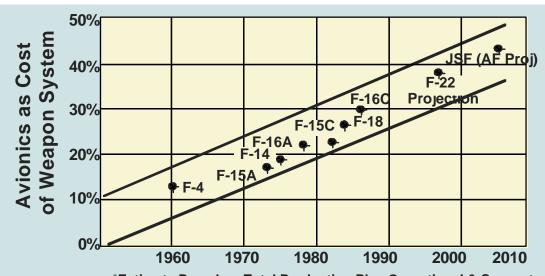
Modular COTS
One-Level
"Throw-Away"
Maintenance
2000s

- Military Driven by a Cost Paradigm
- Performance Parity Equal or Better
- Military Support Strategy Must Evolve

Military Electronics Market Is Too Small To Drive Commercial Products



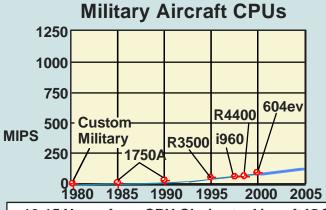
# Commercial Practices are Needed for Military Systems to Reduce Costs



#### \*Estimate Based on Total Production Plus Operational & Support

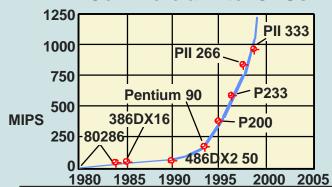
# ...Insert Up-To-Date Technology...

- Modular Avionics
- Integrated Sensors
- Open Systems
- "Throw-Away" Avionics
- Commercial Technologies



- 10-15 Years from CPU Choice to Aircraft IOC
- Software Not Compatible Between CPUs
- Design New Software Tools Per CPU
- CPU Ruggedized for Military

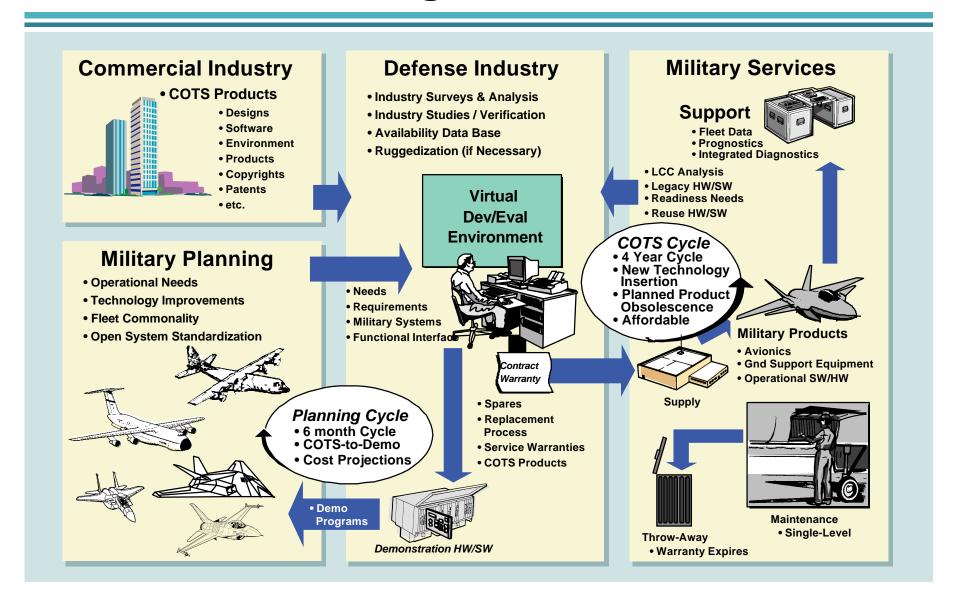
### **Commercial Intel CPUs**



- 6 Month Interval Between New Products
- Existing Software Usable on New CPUs
- Software Tools Readily Available
- ISO9001 Qualification Requirement



# Planning Is Essential





# Measure & Monitor the Weapon System

### What to Do ...

Prognostics

prediction of component degradation or impending failure

Autonomic Logistics

collect electronic information to determine, plan and perform needed maintenance with minimal downtime

### The Payoff ...

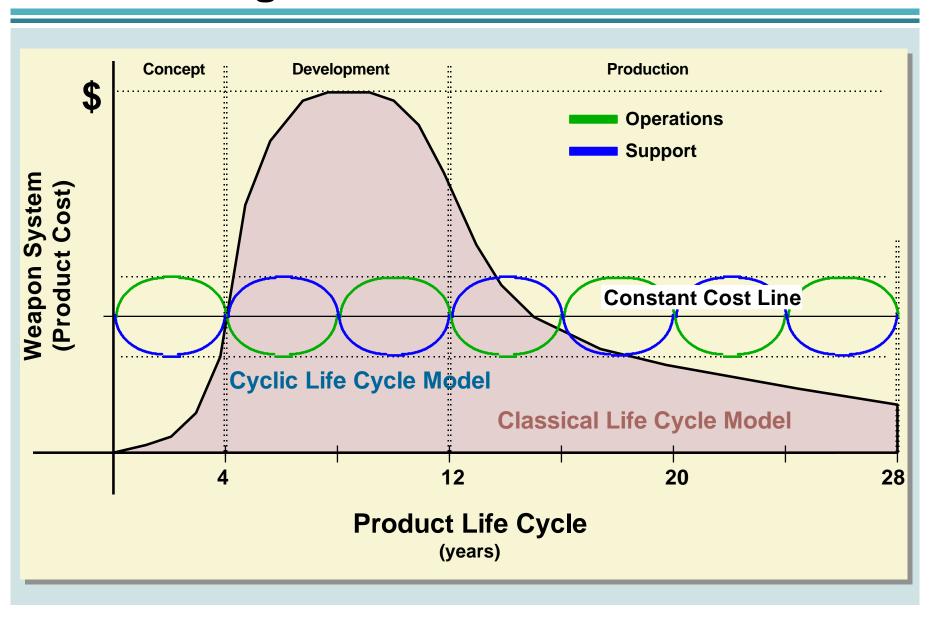
- Significantly Lower Operations and Support Costs (20%)
- Enabler for Condition Based Maintenance
- Reduce the Costly Process of Inspections at Regularly Scheduled Intervals Which is Labor Intensive

### Evidence ...

 Risk Reduction Program: Navy's Air Vehicle Prognostics and Health Management (AVPHM) Program



# **Modeling for Lean Product Evolution**





### **Evolve the Product ...**

... Lower-Cost, Open System Architectures

